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November 4, 2026

# Consolidated Financial Results for the Nine Months Ended September 30, 2026 (Under Japanese GAAP)

Company name: Daitron Co., Ltd.
Listing: Tokyo Stock Exchange
Securities code: 7609
URL: https://www.daitron.co.jp/en/
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Scheduled date to commence dividend payments: –
Preparation of supplementary materials for financial results: Yes
Holding of a financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

## 1. Consolidated financial results for the nine months ended September 30, 2026 (from January 1, 2026 to September 30, 2026)

### (1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

| | Net sales | | Operating income | | Ordinary income | | Net income attributable to owners of parent | |
|---|---|---|---|---|---|---|---|---|
| Nine months ended | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % |
| September 30, 2026 | 90,388 | 24.2 | 7,713 | 52.7 | 7,854 | 55.1 | 5,577 | 60.1 |
| September 30, 2025 | 72,802 | 9.3 | 5,050 | 31.2 | 5,064 | 32.3 | 3,484 | 35.3 |

Note: Comprehensive income For the nine months ended September 30, 2026: ¥6,406 million [75.9%]
For the nine months ended September 30, 2025: ¥3,641 million [34.7%]

| | Basic net income per share | Diluted net income per share |
|---|---|---|
| Nine months ended | Yen | Yen |
| September 30, 2026 | 265.96 | – |
| September 30, 2025 | 164.07 | – |

Notes: 1. Diluted net income per share is not presented, as there are no potential shares.
2. The Company conducted a two-for-one stock split of its common shares effective January 1, 2026. Basic net income per share has been calculated on the assumption that the stock split had taken place at the beginning of the previous fiscal year.

### (2) Consolidated financial position

| | Total assets | Net assets | Equity ratio | Net assets per share |
|---|---|---|---|---|
| As of | Millions of yen | Millions of yen | % | Yen |
| September 30, 2026 | 86,088 | 37,122 | 43.1 | 1,806.88 |
| December 31, 2025 | 79,295 | 35,586 | 44.8 | 1,687.18 |

Reference: Equity (Shareholders' equity + Accumulated other comprehensive income)
As of September 30, 2026: ¥37,061 million As of December 31, 2025: ¥35,540 million

Note: The Company conducted a two-for-one stock split of its common shares effective January 1, 2026. Net assets per share have been calculated on the assumption that the stock split had taken place at the beginning of the previous fiscal year.

## 2. Dividends

| | Annual dividends per share | | | | |
|---|---|---|---|---|---|
| | Q1-end | Q2-end | Q3-end | Fiscal year-end | Total |
| | Yen | Yen | Yen | Yen | Yen |
| Fiscal year ended December 31, 2025 | – | 70.00 | – | 120.00 | 190.00 |
| Fiscal year ending December 31, 2026 | – | 55.00 | – | | |
| Fiscal year ending December 31, 2026 (forecast) | | | | 77.00 | 132.00 |

Notes: 1. Revisions to the forecast of cash dividends most recently announced: Yes

2. The Company conducted a two-for-one stock split of its common shares effective January 1, 2026. For the fiscal years ended December 31, 2025, the actual dividend amounts before the stock split are presented. For the fiscal year ending December 31, 2026 (forecast), the amounts after the stock split are presented. If the stock split were not taken into account, the forecast annual dividends per share for the fiscal year ending December 31, 2026 would be ¥264.00.

## 3. Consolidated earnings forecasts for the fiscal year ending December 31, 2026 (from January 1, 2026 to December 31, 2026)

(Percentages indicate year-on-year changes.)

| | Net sales | | Operating income | | Ordinary income | | Net income attributable to owners of parent | | Basic net income per share |
|---|---|---|---|---|---|---|---|---|---|
| | Millions of yen | % | Millions of yen | % | Millions of yen | % | Millions of yen | % | Yen |
| Full year | 124,000 | 20.2 | 9,400 | 34.1 | 9,550 | 33.4 | 6,850 | 39.1 | 328.47 |

Note: Revisions to the earnings forecasts most recently announced: Yes

*** Notes**

(1) Significant changes in the scope of consolidation during the period: None

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: None

(3) Changes in accounting policies, changes in accounting estimates, and restatement
- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

| | |
|---|---|
| As of September 30, 2026 | 20,695,698 shares |
| As of December 31, 2025 | 21,266,698 shares |

(ii) Number of treasury shares at the end of the period

| | |
|---|---|
| As of September 30, 2026 | 184,383 shares |
| As of December 31, 2025 | 201,432 shares |

(iii) Average number of shares outstanding during the period

| | |
|---|---|
| Nine months ended September 30, 2026 | 20,969,652 shares |
| Nine months ended September 30, 2025 | 21,236,001 shares |

Note: The Company conducted a two-for-one stock split of its common shares effective January 1, 2026. The total number of issued shares at the end of the period, the number of treasury shares at the end of the period, and the average number of shares outstanding during the period have been calculated on the assumption that the stock split had taken place at the beginning of the previous fiscal year.

* Review of the Japanese-language originals of the attached quarterly consolidated financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

*Cautionary statement regarding forward-looking statements*

Forward-looking statements in this document, including earnings forecasts, are based on information currently available to the Company and on certain assumptions deemed reasonable by the Company, and are not intended as a commitment by the Company to achieve such results. Actual results may differ materially from these forecasts due to various factors. For the assumptions underlying the earnings forecasts and notes on the use of such forecasts, please refer to the attached materials on page 2, “1. Overview of Financial Performance (3) Explanation of Forward-looking Statements such as Consolidated Earnings Forecasts.”

*How to obtain supplementary materials for financial results*

The supplementary materials will be posted promptly on the Company’s website following the announcement of financial results.

*Change in unit of presentation for yen amounts*

Effective from the first quarter ended March 31, 2026 and the three months ended March 31, 2026, the Company has changed the unit of presentation for amounts reported for line items and other disclosures in its quarterly consolidated financial statements from thousands of yen to millions of yen. For ease of comparison, figures for the previous fiscal year, and the corresponding period of the previous fiscal year have also been restated in millions of yen.

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## 1. Overview of Financial Performance

### (1) Overview of Operating Results

During the nine months ended September 30, 2026 (the “period under review”), the Japanese economy showed a moderate recovery, supported by improvements in employment and income conditions, despite the impact of rising prices and tensions in the Middle East. Corporate capital investment was robust against the backdrop of labor shortages, and production activity remained firm, although it was affected by persistently high prices for resources and raw materials.

As for the global economy, the economy in the United States experienced a moderate expansion as the consumer spending remained strong, despite the housing market slump caused by high interest rates and lingering uncertainty over the monetary policy. In China, the consumer spending and investment remained subdued against the backdrop of sluggishness of the real estate market and weak domestic demand. In addition, heightened uncertainty persisted amid ongoing geopolitical risks, including the policy trends in the United States, the Ukraine conflict and tensions in the Middle East.

In the electronics industry in which the Group operates, capital investment for production of cutting-edge semiconductors and high-performance memory was robust against the backdrop of the growing adoption of generative AI and increased investment in data centers, and the related demand for electronic components and manufacturing equipment was also firm.

Under these circumstances, based on the basic policy of the 11th Medium-Term Business Plan (FY2024–FY2026), the Group worked to expand sales of original products, grow overseas business, and create new businesses that will serve as new earnings pillars.

As a result, for the period under review, the Group recorded net sales of ¥90,388 million (up 24.2% year on year), operating income of ¥7,713 million (up 52.7% year on year), ordinary income of ¥7,854 million (up 55.1% year on year), and net income attributable to owners of parent of ¥5,577 million (up 60.1% year on year).

Overview of segments is as follows.

From the first quarter ended March 31, 2026, the Group has changed the names and classification of the product segments under manufacturing equipment, which is included in the Domestic Sales Business and the Global Business. This is to conduct numerical management and information disclosure in accordance with “enhancement of original product development” and “enhancement of overseas business expansion,” which are our business strategies of the 11th Medium-Term Business Plan.

**Domestic Sales Business**

In the electronic equipment & components business, sales increased for connectors and harnesses in electronic components & assembly products, cameras and lenses in automotive image-related equipment & components, and UPS systems for data centers in green facility. In the manufacturing equipment business, sales increased for optical devices, substrate and wafer equipment used in the production of communications devices for data centers. As a result of these factors, both net sales and profit increased compared with the same period of the previous fiscal year.

Consequently, net sales in this segment amounted to ¥66,017 million (up 30.8% year on year), and segment profit (operating income) was ¥5,080 million (up 77.3% year on year).

**Domestic Manufacturing Business**

In the Components Business Operation engaged in the electronic equipment & components business, sales of specialty connectors increased. In the Equipment Business Operation engaged in the manufacturing equipment business, sales of processing machines for communications devices rose. As a result of these factors, both net sales and profit increased compared with the same period of the previous fiscal year.

Consequently, net sales in this segment, including intersegment sales, amounted to ¥11,361 million (up 28.5% year on year). Net sales to external customers were ¥4,288 million (up 34.6% year on year), and segment profit (operating income) was ¥1,385 million (up 85.4% year on year).

**Global Business**

In the U.S. market, sales decreased for electronic components & assembly products in the electronic equipment & components business, while sales increased for electronic parts, semiconductors, substrate and wafer equipment in the manufacturing equipment business. In the Chinese market, sales increased for electronic components & assembly products and for image-related equipment & components in the electronic equipment & components business, and for optical devices, substrate and wafer equipment in the manufacturing equipment business. As a result of these factors, net sales exceeded the results for the same period of the previous fiscal year, while profit fell short of the results for the same period of the previous fiscal year.

Consequently, net sales in this segment amounted to ¥20,082 million (up 4.9% year on year), and segment profit (operating income) was ¥1,389 million (down 9.4% year on year).

## (2) Overview of Financial Position

*Assets*

At the end of the period under review, current assets amounted to ¥76,412 million, an increase of ¥5,535 million compared with the end of the previous fiscal year. This was mainly attributable to increases of ¥2,112 million in notes and accounts receivable – trade, and contract assets, ¥1,715 million in electronically recorded monetary claims – operating, ¥1,580 million in work in process, and ¥3,713 million in advance payments to suppliers, partially offset by a decrease of ¥3,391 million in cash and deposits. Non-current assets amounted to ¥9,676 million, an increase of ¥1,258 million compared with the end of the previous fiscal year, mainly due to an increase of ¥1,076 million in investments and other assets.

As a result, total assets amounted to ¥86,088 million, an increase of ¥6,793 million compared with the end of the previous fiscal year.

*Liabilities*

At the end of the period under review, current liabilities amounted to ¥45,592 million, an increase of ¥5,280 million compared with the end of the previous fiscal year. This was mainly attributable to increases of ¥1,585 million in notes and accounts payable – trade, ¥1,008 million in provision for bonuses, and ¥5,712 million in contract liabilities, partially offset by a decrease of ¥3,428 million in electronically recorded obligations – operating. Non-current liabilities amounted to ¥3,373 million, a decrease of ¥23 million compared with the end of the previous fiscal year.

As a result, total liabilities amounted to ¥48,966 million, an increase of ¥5,256 million compared with the end of the previous fiscal year.

*Net assets*

At the end of the period under review, total net assets amounted to ¥37,122 million, an increase of ¥1,536 million compared with the end of the previous fiscal year. This was mainly attributable to the recognition of ¥5,577 million in net income attributable to owners of parent, partially offset by decreases of ¥2,423 million due to dividends of surplus and ¥2,499 million due to purchase of treasury shares.

As a result, the equity ratio came in at 43.1%, representing a decrease of 1.8 percentage points compared with the end of the previous fiscal year.

### (3) Explanation of Forward-looking Statements such as Consolidated Earnings Forecasts

While the consolidated earnings forecasts remain largely unchanged from those provided in the “Consolidated Financial Results for the Six Months Ended June 30, 2026” announced on August 3, 2026, in light of the financial results for the nine months ended September 30, 2026, the Company revised the forecasts for net sales, operating income, ordinary income and net income attributable to owners of parent.

The earnings forecasts are determined by the Company based on information available to the Company as of the date of release of this document. Actual results may differ materially from these forecasts due to various factors going forward. Should there be any possibility of revising the earnings forecasts in the future, we will disclose such revisions promptly.

## 2. Quarterly Consolidated Financial Statements and Principal Notes

### (1) Quarterly Consolidated Balance Sheets

(Millions of yen)

| | As of December 31, 2025 | As of September 30, 2026 |
|---|---|---|
| Assets | | |
| Current assets | | |
| Cash and deposits | 21,803 | 18,412 |
| Notes and accounts receivable – trade, and contract assets | 19,342 | 21,455 |
| Electronically recorded monetary claims – operating | 10,122 | 11,837 |
| Merchandise and finished goods | 8,369 | 8,716 |
| Work in process | 4,340 | 5,921 |
| Raw materials | 1,109 | 878 |
| Advance payments to suppliers | 5,277 | 8,991 |
| Other | 513 | 199 |
| Allowance for doubtful accounts | (1) | (0) |
| Total current assets | 70,877 | 76,412 |
| Non-current assets | | |
| Property, plant and equipment | 4,355 | 4,375 |
| Intangible assets | 409 | 571 |
| Investments and other assets | | |
| Other | 3,661 | 4,739 |
| Allowance for doubtful accounts | (8) | (10) |
| Total investments and other assets | 3,652 | 4,729 |
| Total non-current assets | 8,418 | 9,676 |
| Total assets | 79,295 | 86,088 |

(Millions of yen)

| | As of December 31, 2025 | As of September 30, 2026 |
|---|---|---|
| Liabilities | | |
| Current liabilities | | |
| Notes and accounts payable – trade | 11,602 | 13,188 |
| Electronically recorded obligations – operating | 11,403 | 7,974 |
| Short-term borrowings | 258 | 343 |
| Income taxes payable | 1,157 | 1,746 |
| Provision for bonuses | 188 | 1,196 |
| Other provisions | 63 | 108 |
| Contract liabilities | 13,674 | 19,387 |
| Other | 1,963 | 1,645 |
| Total current liabilities | 40,312 | 45,592 |
| Non-current liabilities | | |
| Retirement benefit liability | 3,199 | 3,224 |
| Asset retirement obligations | 53 | 54 |
| Other | 143 | 95 |
| Total non-current liabilities | 3,397 | 3,373 |
| Total liabilities | 43,709 | 48,966 |
| Net assets | | |
| Shareholders' equity | | |
| Share capital | 2,200 | 2,200 |
| Capital surplus | 2,487 | 2,482 |
| Retained earnings | 27,946 | 29,070 |
| Treasury shares | (258) | (667) |
| Total shareholders' equity | 32,375 | 33,086 |
| Accumulated other comprehensive income | | |
| Valuation difference on available-for-sale securities | 1,594 | 2,373 |
| Deferred gains or losses on hedges | – | (11) |
| Foreign currency translation adjustment | 1,042 | 1,103 |
| Remeasurements of defined benefit plans | 527 | 509 |
| Total accumulated other comprehensive income | 3,165 | 3,975 |
| Non-controlling interests | 45 | 61 |
| Total net assets | 35,586 | 37,122 |
| Total liabilities and net assets | 79,295 | 86,088 |

## (2) Quarterly Consolidated Statements of Income and Comprehensive Income

### Quarterly Consolidated Statements of Income

(Millions of yen)

| | Nine months ended September 30, 2025 | Nine months ended September 30, 2026 |
|---|---|---|
| Net sales | 72,802 | 90,388 |
| Cost of sales | 57,904 | 71,056 |
| Gross profit | 14,898 | 19,332 |
| Selling, general and administrative expenses | 9,847 | 11,619 |
| Operating income | 5,050 | 7,713 |
| Non-operating income | | |
| Interest income | 3 | 27 |
| Dividend income | 34 | 42 |
| Subsidy income | 43 | 17 |
| Gain on sale of scraps | 3 | 8 |
| Foreign exchange gains | – | 27 |
| Miscellaneous income | 25 | 43 |
| Total non-operating income | 110 | 167 |
| Non-operating expenses | | |
| Interest expenses | 19 | 15 |
| Foreign exchange losses | 66 | – |
| Miscellaneous losses | 10 | 10 |
| Total non-operating expenses | 96 | 25 |
| Ordinary income | 5,064 | 7,854 |
| Extraordinary income | | |
| Gain on sale of non-current assets | 1 | 2 |
| Gain on sale of investment securities | – | 231 |
| Total extraordinary income | 1 | 233 |
| Extraordinary losses | | |
| Loss on sale and retirement of non-current assets | 0 | 2 |
| Total extraordinary losses | 0 | 2 |
| Income before income taxes | 5,066 | 8,085 |
| Income taxes – current | 1,807 | 2,826 |
| Income taxes – deferred | (232) | (336) |
| Total income taxes | 1,574 | 2,489 |
| Net income | 3,491 | 5,596 |
| Net income attributable to non-controlling interests | 7 | 19 |
| Net income attributable to owners of parent | 3,484 | 5,577 |

**Quarterly Consolidated Statements of Comprehensive Income**

(Millions of yen)

| | Nine months ended September 30, 2025 | Nine months ended September 30, 2026 |
|---|---|---|
| Net income | 3,491 | 5,596 |
| Other comprehensive income | | |
| Valuation difference on available-for-sale securities | 324 | 778 |
| Deferred gains or losses on hedges | 7 | (11) |
| Foreign currency translation adjustment | (186) | 60 |
| Remeasurements of defined benefit plans | 5 | (17) |
| Total other comprehensive income | 149 | 810 |
| Comprehensive income | 3,641 | 6,406 |
| Comprehensive income attributable to: | | |
| Owners of parent | 3,634 | 6,390 |
| Non-controlling interests | 7 | 16 |

### (3) Notes to Quarterly Consolidated Financial Statements

***Segment information etc.***

Segment information

I For the nine months ended September 30, 2025 (January 1, 2025 to September 30, 2025)

1. Information on net sales and profit or loss by reportable segment

(Millions of yen)

| | Reportable segment | | | | Adjustments (Note 1) | Amount recorded in quarterly consolidated statements of income (Note 2) |
|---|---|---|---|---|---|---|
| | Domestic Sales Business | Domestic Manufacturing Business | Global Business | Total | | |
| Net sales | | | | | | |
| Electronic equipment & components | 41,915 | 3,161 | 9,246 | 54,323 | – | 54,323 |
| Manufacturing equipment | 8,562 | 25 | 9,890 | 18,478 | – | 18,478 |
| Revenue from contracts with customers | 50,478 | 3,186 | 19,136 | 72,802 | – | 72,802 |
| Other revenues | – | – | – | – | – | – |
| Net sales to external customers | 50,478 | 3,186 | 19,136 | 72,802 | – | 72,802 |
| Intersegment sales and transfers | 2,358 | 5,652 | 145 | 8,156 | (8,156) | – |
| Total | 52,836 | 8,839 | 19,282 | 80,958 | (8,156) | 72,802 |
| Segment profit | 2,866 | 747 | 1,533 | 5,147 | (96) | 5,050 |

(Notes) 1. The adjustment to segment profit of minus ¥96 million includes elimination of intersegment transactions of ¥19 million and corporate expenses of minus ¥116 million that are not allocated to any reportable segment. Corporate expenses mainly consist of selling, general and administrative expenses that are not attributable to the reportable segments.

2. Segment profit is reconciled with operating income in the quarterly consolidated statement of income.

2. Information on impairment losses on non-current assets or goodwill, etc. by reportable segment

Not applicable.

II. For the nine months ended September 30, 2026 (January 1, 2026 to September 30, 2026)

1. Information on net sales and profit or loss by reportable segment

(Millions of yen)

| | Reportable segment | | | | Adjustments (Note 1) | Amount recorded in quarterly consolidated statements of income (Note 2) |
|---|---|---|---|---|---|---|
| | Domestic Sales Business | Domestic Manufacturing Business | Global Business | Total | | |
| Net sales | | | | | | |
| Electronic equipment & components | 56,597 | 4,185 | 11,962 | 72,744 | – | 72,744 |
| Manufacturing equipment | 9,419 | 103 | 8,120 | 17,644 | – | 17,644 |
| Revenue from contracts with customers | 66,017 | 4,288 | 20,082 | 90,388 | – | 90,388 |
| Other revenues | – | – | – | – | – | – |
| Net sales to external customers | 66,017 | 4,288 | 20,082 | 90,388 | – | 90,388 |
| Intersegment sales and transfers | 3,145 | 7,072 | 257 | 10,476 | (10,476) | – |
| Total | 69,162 | 11,361 | 20,340 | 100,864 | (10,476) | 90,388 |
| Segment profit | 5,080 | 1,385 | 1,389 | 7,855 | (142) | 7,713 |

(Notes) 1. The adjustment to segment profit of minus ¥142 million includes elimination of intersegment transactions of minus ¥1 million and corporate expenses of minus ¥140 million that are not allocated to any reportable segment. Corporate expenses mainly consist of selling, general and administrative expenses that are not attributable to the reportable segments.

2. Segment profit is reconciled with operating income in the quarterly consolidated statement of income.

2. Information on impairment losses on non-current assets or goodwill, etc. by reportable segment

Not applicable.

***In case of significant changes in the amount of shareholders' equity***

Pursuant to the resolution adopted at the Board of Directors meeting held on August 3, 2026, the Company purchased 571,000 treasury shares. As a result, in the nine months ended September 30, 2026, treasury shares increased by ¥2,499 million. With the purchase of treasury shares conducted on August 20, 2026, the purchase of treasury shares pursuant to the resolution adopted at the said Board of Directors meeting was completed.

In addition, pursuant to the resolution adopted at the same Board of Directors meeting held on August 3, 2026, the Company cancelled 571,000 treasury shares effective September 30, 2026. As a result, in the nine months ended September 30, 2026, capital surplus, retained earnings, and treasury shares decreased by ¥37 million, ¥2,029 million, and ¥2,066 million, respectively.

As a result of the foregoing, at the end of the third quarter ended September 30, 2026, capital surplus, retained earnings, and treasury shares amounted to ¥2,482 million, ¥29,070 million, and ¥667 million, respectively.

***Going concern assumption***

Not applicable.

***Quarterly consolidated statements of cash flows***

Quarterly consolidated statements of cash flows were not prepared for the nine months ended September 30, 2026. Depreciation (including amortization of intangible assets) for the nine months ended September 30, 2025 and September 30, 2026 were as follows.

(Millions of yen)

| | Nine months ended September 30, 2025 | Nine months ended September 30, 2026 |
|---|---|---|
| Depreciation | 344 | 378 |